

**HEALTH AND WELL-BEING BOARD
27 FEBRUARY 2018****STP UPDATE**

Board Sponsor

Dr. Frances Howie, Director of Public Health

Author

Dr. Frances Howie, Director of Public Health

Priorities

Good Mental Health and Well-being throughout life	Yes
Being Active at every age	No
Reducing harm from Alcohol at all ages	No
Other (specify below)	

Groups of particular interest

Children & young people	Yes
Communities & groups with poor health outcomes	Yes
People with learning disabilities	Yes

Safeguarding

Impact on Safeguarding Children	No
Impact on Safeguarding Adults	No

Item for Decision, Consideration or Information

Consideration

Recommendation

The Health and Well-being Board is asked to:

- 1. Note the Statement of Collaborative Working which has been drawn up through the Sustainability and Transformation Partnership (STP) Board for discussion at Board level across the two Counties**
- 2. Confirm a system commitment to adopting these principles in the next phase of collaborative work towards an Integrated Care System.**

Background

1. The Health and Well-being Board has received regular updates on the development of the STP. The work of the STP Partnership continues into a new phase, defined by the STP Plan itself and the renewed NHS focus on strengthening integration. NHS organisations are now planning for stronger integration across the system, including between acute providers, primary care providers, community care providers, and commissioners. Local Authorities are active partners in these plans.
2. The STP Partnership have agreed that it would be helpful for its members to agree a set of principles to guide this next stage of work. These will provide a framework for the work, recognising some of the key themes which have emerged over the last few months of working together.
3. This list of principles is set out below, and each of the organisations who make up the STP Partnership will now take this list to their Boards for discussion and approval.

Herefordshire and Worcestershire Sustainability and Transformation Partnership

Statement of Commitment - Collaborative Working and progressing the development of an Integrated Care System for Herefordshire and Worcestershire

The Five Year Forward View document outlined a vision of a more integrated health and social care system which provides holistic care to local people. It is now well accepted that there are substantial benefits to be gained by working as a system in a more integrated way. Whilst the exact approach to integrated care is still yet to be defined we are keen as an STP to work together to maximise the benefits and health outcomes for local people.

This commitment statement outlines our broad commitment to the principles and benefits of working together in a more integrated way. It does not intend to define or commit individual organisations to a future state as the detail of this is still unclear but offers the assurance from all organisations that they are committed to work in partnership moving forward. Any formal structural changes will be progressed through our normal governance arrangements.

We have agreed the following principles:-

1. We, the partner organisations of the Herefordshire and Worcestershire Sustainability and Transformation Partnership (STP), jointly affirm our commitment to progress towards an Integrated Care System (ICS) across Herefordshire and Worcestershire which focuses on improving local services and puts local people at the heart of everything we do.
2. We are committed to co-production with patients and the public in the design, delivery and transformation of services.
3. We will continue to recognise and value a 'place' based approach which finds 'local solutions to local problems'. We recognise that there are two county based sub-systems within our

STP, Herefordshire and Worcestershire, as well as a number of neighbourhoods and localities which we will respect and reflect in planning and delivery processes.

4. Our focus will be the “Triple Aims” set out in the NHS Five Year Forward View. We will achieve the best possible balance between improved health outcomes, care and quality and finance and efficiency for our local population. We recognise that our finance and efficiency challenge is substantial and will require significant effort to remove future costs from the system.
5. Our intention is that over the next year, the Sustainability and Transformation Partnership Board will evolve into a Shadow ICS Board whereby the local health and care system will work collaboratively to plan and deliver needs assessed, health and social care for our population.
6. The exact nature of how our Shadow ICS will operate will be jointly agreed over the coming months. In this process all partners will be treated equally although organisational statutory functions and responsibilities will be recognised and respected. Any proposal to transfer responsibilities to the Shadow ICS Board would require agreement of the respective organisation and the appropriate governance arrangements through delegated authority.
7. We recognise the crucial role of the local authority statutory public health function which provides specialist advice to the NHS and a broader duty to improve health and well-being.
8. Our emerging ICS would wish to explore opportunities for joint working and delegation with NHS England and NHS Improvement over time including direct commissioning, regulatory functions and performance management.
9. We will work with our neighbours in England and Wales to plan and deliver appropriate pathways beyond our Herefordshire and Worcestershire footprint where a bigger population base is required.
10. We recognise the key role played by primary care and we will work together to facilitate the development of General Practice in accordance with GP Forward View expectations.
11. Our emerging ICS will support provider integration and Alliances to support the delivery of integrated and aligned services between and across providers. This will support our expectation of a move towards our collective leadership for individual and population-based health care. This may, over time, facilitate providers choosing to work more formally as Integrated Care Systems and Organisations. The timelines and approach may differ across Herefordshire and Worcestershire.
12. Collaborative working between health and social care, integrating systems where feasible to improve outcomes, will be a key part of our developing system.
13. It is recognised that the changes above will impact on the current partner organisations. We are however committed to putting local people before organisations.
14. As partners, we wish to take every opportunity to enhance joint working and reduce avoidable duplication and unnecessary bureaucracy.

15. We recognise that strong system leadership including the active involvement of our clinical leaders is crucial to our success.
16. We will adopt a unitary approach to seeing through difficult decisions once we have collectively agreed them.
17. We will be ambitious in our timelines to progress this agenda in accordance with national requirements. We will work together at pace to challenge ourselves and each other to deliver our aims. We expect to make real progress in 2018.

Legal, Financial and HR Implications

3. N/A

Privacy Impact Assessment

4. N/A

Equality and Diversity Implications

An Equality Relevance Screening has been completed in respect of these recommendations. The screening did not identify any potential Equality considerations at this stage. Separate programme plans for service change will require further consideration during the planning and consultation process.

Contact Points

County Council Contact Points

County Council: 01905 763763

Worcestershire Hub: 01905 765765

Specific Contact Points for this report

Frances Howie, Director of Public Health

Tel: 01905 846503

Email: fhowie@worcestershire.gov.uk